



A reduction in the holding company discount

17 percentage points

- » Repurchased US\$2.5bn shares since September 2022
- » 16 320 371 N ordinary shares repurchased
- » NAV per share accretion¹ of 4.5%



Revenue² from continuing operations

US\$33.2bn

- » 20% growth on revenue from our consolidated Ecommerce business
- » Trading loss from our consolidated Ecommerce business widened by US\$111m



Total taxes paid

US\$1.2bn

- » Direct taxes levied: US\$820m and indirect taxes collected: US\$415m
- » Naspers' approach to tax centres around paying taxes in the countries where we operate



Support to those impacted by the war in Ukraine

- » Renounced the group's interest in VK
- » Disposed of Avito on 14 October 2022 for RUB151bn (US\$2.4bn) to Kismet Capital Group
- » We allocated US\$4.5m to Tvoya Opora and US\$2.5m to the Kolo Charitable Foundation to procure medical supplies and equipment



Commitment to **profitability**

- » Commitment to deliver consolidated Ecommerce trading profit during the first half of FY25



Naspers Labs, in collaboration with extensive networks, has placed

3 920 young people in tech and tech-enabled jobs

- » Human rights statement reinforced with all our group companies



We developed our climate targets by applying the **Science-based Targets initiative's** (SBTi) guidance

- » Implemented actions towards absolute reductions of scope 1 and 2 emissions to zero (for Prosus and Naspers corporate entities). Improved GHG reporting by including scope 3
- » We developed group principles and approaches to help our subsidiaries and associates develop impactful packaging strategies



Diversity and **inclusion** training cascaded to all group companies

- » Employee inclusivity is core to our success as a business



Cost-saving initiatives

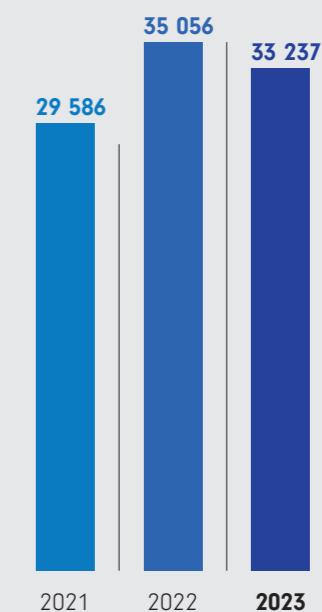
- » Reduction in corporate workforce by 30% and broader action to reduce other significant costs



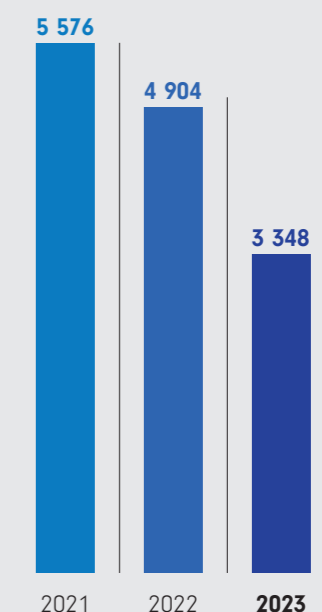
>500 data scientists now part of the Naspers AI community

Strong financial performance

Revenue² (US\$'m)



Trading profit² (US\$'m)



² Presented on an economic-interest basis from continuing operations.

¹ NAV per-share accretion includes all per-share enhancing actions: the Prosus repurchase programme and Naspers purchase programme initiated in FY21, the voluntary share exchange programme executed in FY22, the Prosus share repurchase initiated in FY22 and open-ended share repurchase programme initiated in FY23.